



Mackenzie County

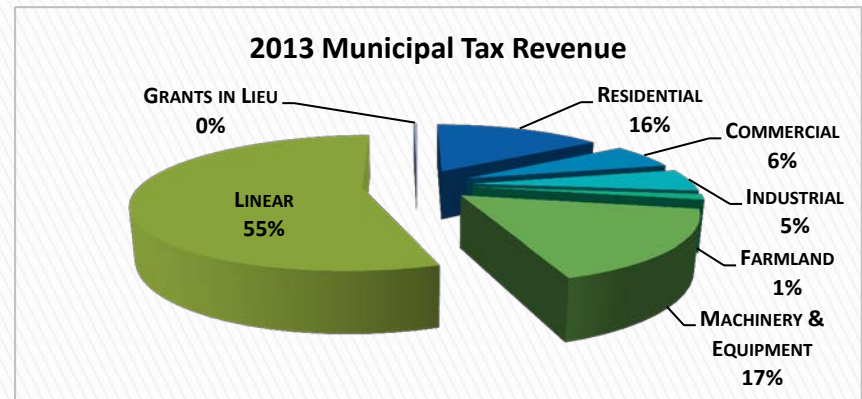
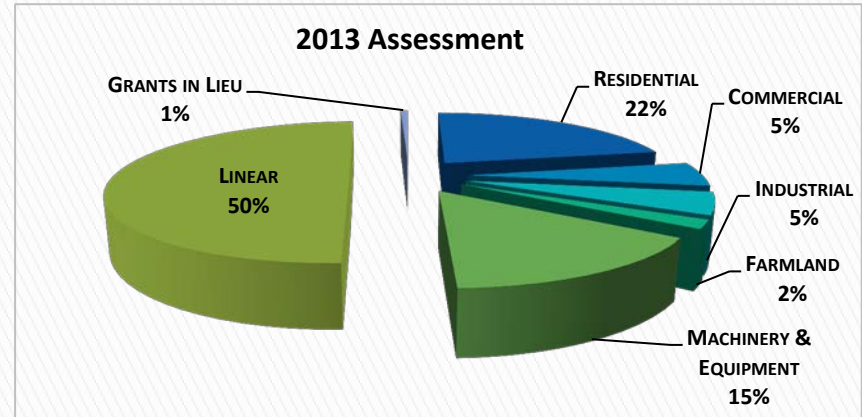
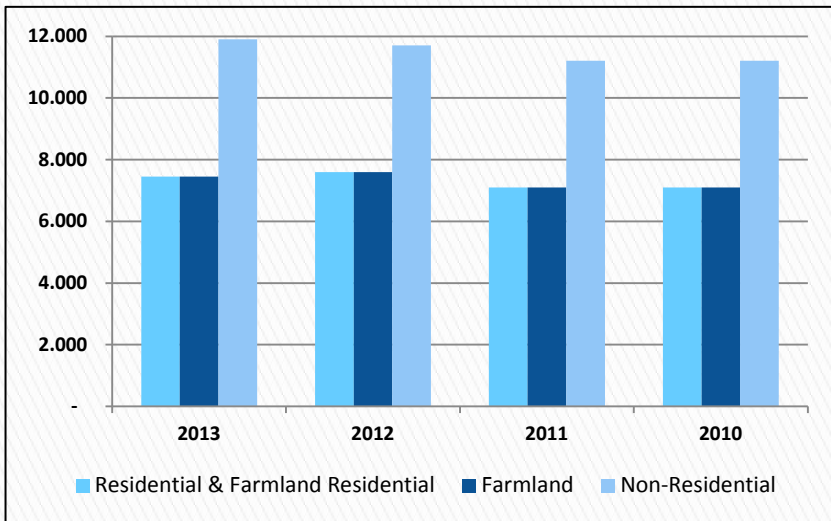
2013 Budget

Mackenzie County

2013 Assessment, Taxation, and Mill Rate



Category	2013	2012	2011	2010	2009	2008
Residential & Farmland Residential	7.454	7.598	7.098	7.098	7.098	7.098
Farmland	7.454	7.598	7.098	7.098	7.098	7.098
Non-Residential	11.903	11.711	11.211	11.211	11.211	11.211



2013 rates:

	Municipal	School	Seniors	Total
Residential	7.454	2.519	0.176	10.149
Farmland	7.454	2.519	0.176	10.149
Non-residential	11.903	3.753	0.176	15.832

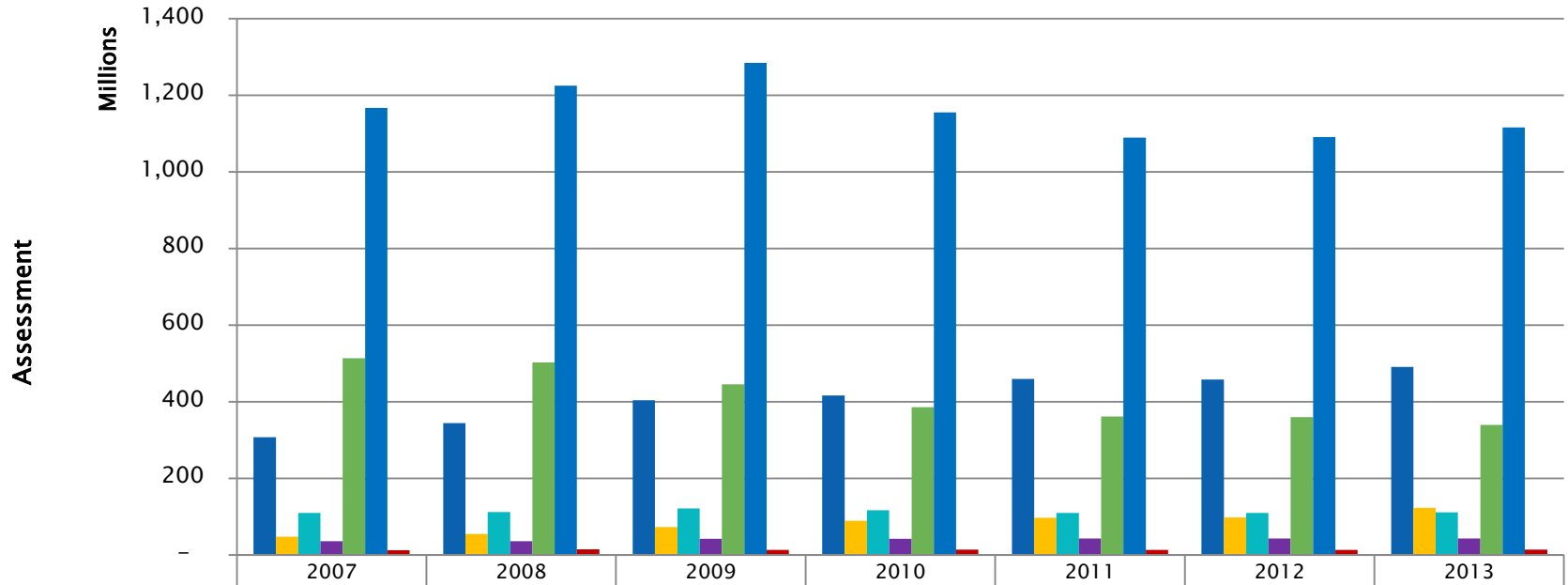
Mackenzie County Council maintained the 2012 combined tax rates, while providing a small decrease in the residential and farmland tax rates, and a small increase in the non-residential tax rates.

Mackenzie County's 2013 tax revenues are:

Municipal Tax	\$24,514,939
School Tax	\$6,222,152
Seniors' Lodge	\$392,262*

*Please note that the lodge requisition was increased by \$100,547, and the 2013 seniors' rate reflects this increase.

Mackenzie County - History of Assessment



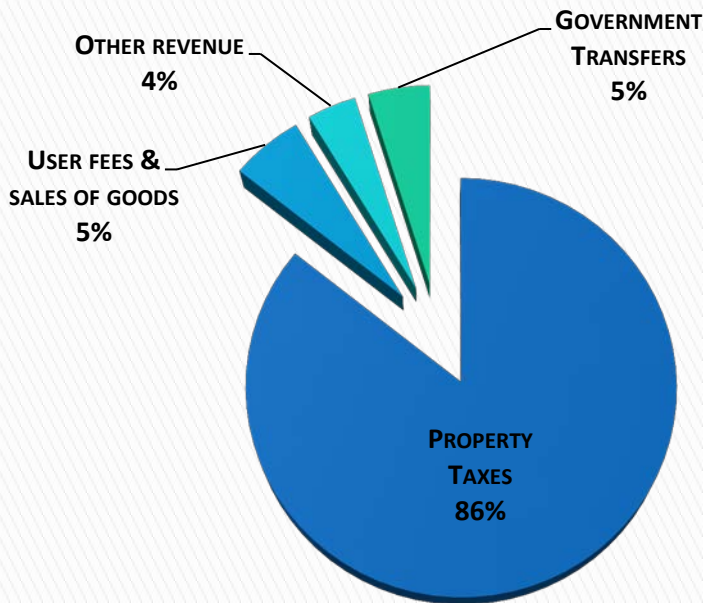
	2007	2008	2009	2010	2011	2012	2013
■ Residential Property	307,792,140	344,609,670	404,203,570	416,404,270	459,490,520	458,106,700	491,428,480
■ Commercial Property	48,031,270	54,809,000	73,404,730	89,282,600	97,704,430	97,896,550	123,298,750
■ Industrial Property	110,252,520	112,071,700	121,716,750	116,678,870	109,902,070	109,768,690	111,740,830
■ Farmland Property	36,313,340	36,282,890	42,220,990	42,199,740	42,963,760	42,889,820	43,066,460
■ Machinery & Equipment	513,940,570	502,607,200	445,515,770	386,249,960	361,674,060	360,493,640	340,055,290
■ Linear	1,167,371,340	1,224,960,920	1,284,629,630	1,155,158,020	1,089,900,430	1,091,272,460	1,116,398,440
■ Grants in Lieu	12,679,080	15,410,530	13,858,510	14,620,300	13,704,460	13,704,460	13,878,820





Mackenzie County - 2013 Operating Budget

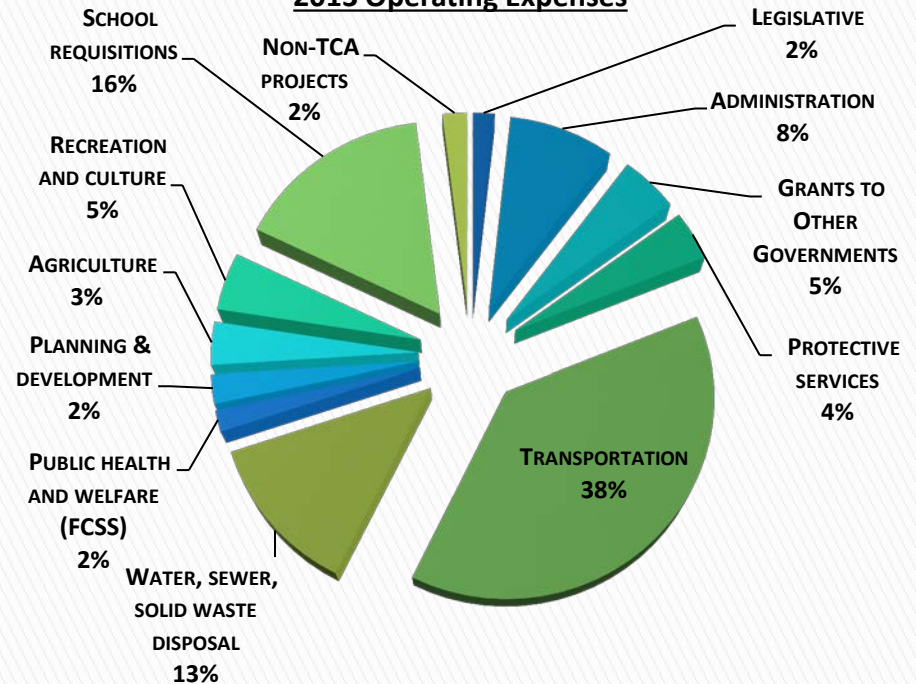
2013 Operating Revenues



\$37,059,655

4% increase from 2012 Budget

2013 Operating Expenses



\$38,531,165

1.4% decrease from 2012 Budget excluding \$7.4 million amortization of assets expense and \$6.6 million requisitions

Note: The Municipal Government Act permits municipalities to adopt an annual budget that is in a format consistent with its financial statements. Under the Act, municipalities are legislated to have a balanced budget, meaning that municipalities must raise sufficient revenue to cover expenditures. The total expenditures referred to in those sections of the Act do not include amortization of capital assets.

Mackenzie County - 2013 Operating Budget

	2010 Actual	2011 Actual	2012 Actual	2012 Budget	2013 Budget	\$ Budget Change to 2012	% Budget Change
OPERATIONAL REVENUES							
Property taxes	30,562,572	29,509,060	30,086,554	30,093,261	31,129,352	1,036,091	3%
User fees and sales of goods	1,969,856	2,327,164	3,439,363	3,270,453	3,772,472	502,019	15%
Government transfers	1,711,897	1,296,307	3,424,403	1,414,325	1,223,479	(190,846)	-13%
Investment income (operating)	288,412	422,701	454,041	346,500	326,000	(20,500)	-6%
Penalties and costs on taxes	141,654	115,552	140,171	115,000	115,000	-	0%
Licenses, permits and fines	313,221	354,142	428,969	255,880	78,600	(177,280)	-69%
Rentals	64,542	74,858	77,847	61,211	80,128	18,917	31%
Insurance proceeds	4,129	8,729	673	-	-	-	
Development levies	175,572	10,437	61,302	-	-	-	
Municipal reserve revenue	105,063	24,601	44,578	-	-	-	
Sale of non-TCA equipment	6,056	1,500	3,454	-	-	-	
Other	313,690	345,352	649,993	220,000	334,625	114,625	52%
Total operating revenues	35,656,664	34,490,403	38,811,345	35,776,630	37,059,656	1,283,026	4%
OPERATIONAL EXPENSES							
Legislative	532,989	669,581	594,063	675,209	735,150	59,941	9%
Administration	2,695,552	2,992,174	3,379,387	3,296,247	3,420,061	123,814	4%
Grants to Other Governments	1,948,168	1,598,790	1,371,120	1,816,600	1,765,786	(50,814)	-3%
Protective services	1,208,480	960,786	2,729,063	1,547,832	1,561,071	13,239	1%
Transportation	12,600,850	12,881,821	13,181,067	14,866,344	13,486,567	(1,379,777)	-9%
Water, sewer, solid waste disposal	3,949,088	3,933,057	4,211,295	4,898,260	4,754,579	(143,681)	-3%
Public health and welfare (FCSS)	594,579	622,969	728,839	671,041	752,841	81,800	12%
Planning & development	609,198	532,589	785,547	908,816	1,030,661	121,845	13%
Agriculture	1,250,686	1,032,041	945,293	1,345,991	1,385,366	39,375	3%
Recreation and culture	1,423,201	1,470,713	1,618,859	1,813,438	1,881,979	68,541	4%
School requisitions	6,559,007	6,295,112	6,157,364	6,157,364	6,222,152	64,788	1%
Lodge requisitions	720,470	719,088	291,715	291,715	392,262	100,547	34%
Non-TCA projects	531,942	341,735	204,592	766,114	1,142,690	376,576	49%
Total operating expenses	34,624,210	34,050,456	36,198,203	39,054,971	38,531,165	(523,806)	-1%
Excess (deficiency) before other	1,032,454	439,946	2,613,142	(3,278,341)	(1,471,509)	1,806,832	-55%
CAPITAL REVENUES							
Government transfers for capital	6,337,196	2,193,446	5,103,229	12,116,720	19,891,012	7,774,292	64%
Other revenue for capital	409,699	1,498,632	156,682	625,000	529,900	(95,100)	-15%
Proceeds from sale of TCA assets	1,160,660	1,003,616	663,234	634,001	7,500	(626,501)	-99%
	7,907,555	4,695,694	5,923,145	13,375,721	20,428,412	7,052,691	53%
EXCESS (DEFICIENCY) - PSAB Model*	8,940,009	5,135,640	8,536,287	10,097,380	18,956,903	8,859,523	88%
Convert to local government model**							
Remove non-cash transactions	6,917,067	6,540,031	8,336,955	8,651,973	6,839,758	(1,812,215)	-21%
Remove revenue for capital projects	(7,907,555)	(4,695,694)	(5,923,145)	(13,375,721)	(20,428,411)	(7,052,690)	53%
Long term debt principal	1,709,972	2,032,234	2,275,059	2,421,974	1,928,508	(493,466)	-20%
Transfers to/from reserves for fund capital projects	6,189,549	4,897,743	8,625,039	2,951,658	3,439,742	488,084	17%
EXCESS (DEFICIENCY) - LG Model	50,000	50,000	50,000	-	0	0	0%

Note: This statement is consistent with the format of the County's Financial Statements.

Mackenzie County - 2013 Operating Budget (excluding amortization of assets)

	2010 Actual	2011 Actual	2012 Actual	2012 Budget	2013 Budget	\$ Budget Change to 2012	% Budget Change
OPERATIONAL REVENUES							
Property taxes	30,562,572	29,509,060	30,086,554	30,093,261	31,129,352	1,036,091	3%
School requisitions	6,559,007	6,295,112	6,157,364	6,157,364	6,222,152	64,788	1%
Lodge requisitions	720,470	719,088	291,715	291,715	392,262	100,547	34%
Net property taxes	23,283,095	22,494,860	23,637,475	23,644,182	24,514,939	870,757	4%
User fees and sales of goods	1,969,856	2,327,164	3,439,363	3,270,453	3,772,472	502,019	15%
Government transfers	1,711,897	1,296,307	3,424,403	1,414,325	1,223,479	(190,846)	-13%
Investment income (operating)	288,412	422,701	454,041	346,500	326,000	(20,500)	-6%
Penalties and costs on taxes	141,654	115,552	140,171	115,000	115,000	-	0%
Licenses, permits and fines	313,221	354,142	428,969	255,880	78,600	(177,280)	-69%
Rentals	64,542	74,858	77,847	61,211	80,128	18,917	31%
Insurance proceeds	4,129	8,729	673	-	-	-	
Development levies	175,572	10,437	61,302	-	-	-	
Municipal reserve revenue	105,063	24,601	44,578	-	-	-	
Sale of non-TCA equipment	6,056	1,500	3,454	-	-	-	
Other	313,690	345,352	649,993	220,000	334,625	114,625	52%
Total operating revenues	28,377,188	27,476,201	32,362,266	29,327,550	30,445,243	1,117,691	4%
OPERATIONAL EXPENSES							
Legislative	532,989	669,581	594,063	675,209	735,150	59,941	9%
Administration	2,612,419	2,896,550	3,123,507	3,038,341	3,133,715	95,374	3%
Grants to Other Governments	1,948,168	1,598,790	1,371,120	1,816,600	1,765,786	(50,814)	-3%
Protective services	1,100,310	838,851	2,601,963	1,417,565	1,420,661	3,096	0%
Transportation	8,499,765	8,473,234	8,666,414	9,418,205	8,673,451	(744,754)	-8%
Water, sewer, solid waste disposal	2,488,794	2,449,703	2,706,823	3,343,003	3,099,866	(243,137)	-7%
Public health and welfare (FCSS)	594,579	622,969	728,839	696,041	752,841	56,800	8%
Planning & development	515,592	435,049	782,444	790,214	1,024,634	234,420	30%
Agriculture	1,250,686	1,032,041	847,740	1,345,991	1,276,204	(69,787)	-5%
Recreation and culture	1,258,783	1,276,579	1,351,883	1,567,646	1,514,839	(52,807)	-3%
Total operating expenses	20,802,085	20,293,347	22,774,796	24,108,815	23,397,147	(711,668)	-3%
Non-TCA projects	531,942	341,735	204,592	766,114	1,142,690	376,576	49%
Excess (deficiency) before other	7,043,161	6,841,120	9,382,879	4,452,622	5,905,406	1,452,783	33%
CAPITAL REVENUES							
Government transfers for capital	6,337,196	2,193,446	5,103,229	12,116,720	19,891,012	7,774,292	64%
Other revenue for capital	409,699	1,498,632	156,682	625,000	204,900	(420,100)	-67%
Proceeds from sale of TCA assets	1,160,660	1,003,616	663,234	634,001	7,500	(626,501)	-99%
	7,907,555	4,695,694	5,923,145	13,375,721	20,103,412	6,727,691	50%
EXCESS (DEFICIENCY) - PSAB Model*	14,950,716	11,536,814	15,306,024	17,828,343	26,008,818	8,180,474	46%
Convert to local government model**							
Remove non-cash transactions	906,361	138,857	1,567,218	896,010	(537,156)	(1,433,166)	-160%
Remove revenue for capital projects	(7,907,555)	(4,695,694)	(5,923,145)	(13,375,721)	(20,103,412)	(6,727,689)	50%
Long term debt principal	1,709,972	2,032,234	2,275,059	2,421,974	1,928,508	(493,466)	-20%
Transfers to/from reserves for capital projects	6,189,549	4,897,743	8,625,039	2,926,658	3,439,742	513,084	18%
EXCESS (DEFICIENCY) - LG Model	50,000	50,000	50,000	0	0	0	0%

Mackenzie County - 2013 Capital Projects Highlights

The 2013 Capital Program consists of 50 new projects and numerous projects carried forward from 2012. The total value of these projects is estimated at \$44,540,512.

The 2013 Capital Program will be funded as follows:

▶ Municipal Tax Revenue	\$ 2,746,762
▶ Restricted Surplus*	\$ 9,642,709
▶ Provincial Grants	\$ 19,891,011
▶ Debenture	\$ 11,722,630
▶ Other (contributions, sale proceeds)	\$ 537,400

* Restricted surplus refers to the municipal reserves funds. These funds have been set aside for funding various projects. The County has reserve policies under which annual contributions are made. These contributions are included in the budget.

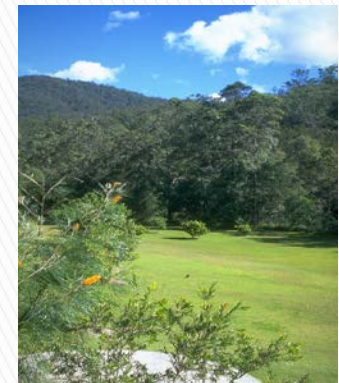


Mackenzie County – 2013 Capital Projects Highlights

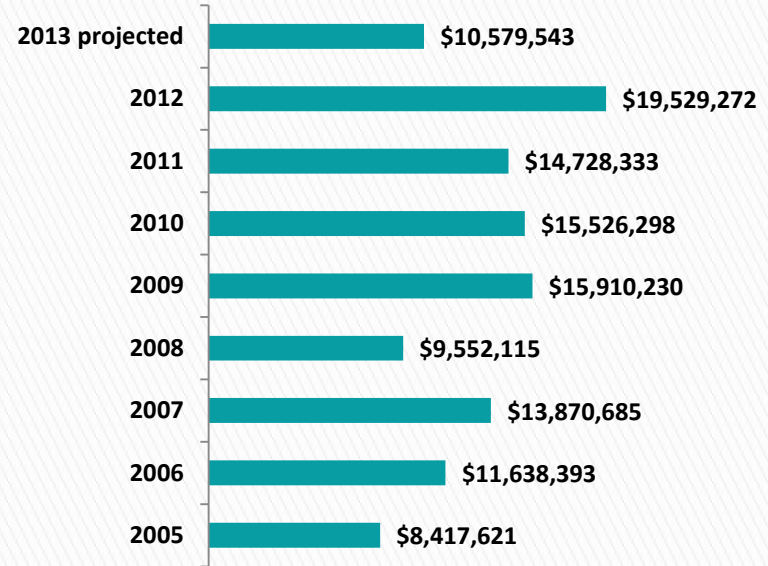
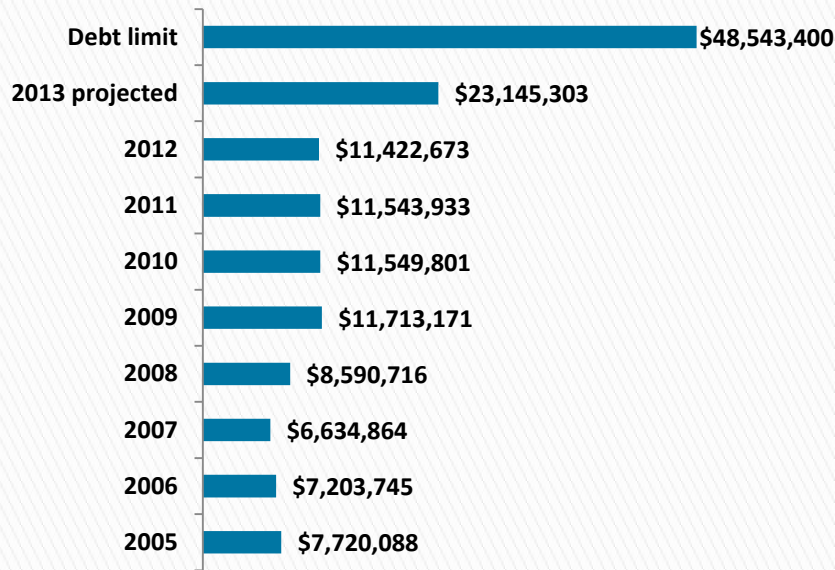
- ▶ **Administration - \$495,619**: parking lot improvements at Zama office; purchase of lands from Alberta Sustainable Resource Development for future County use; building improvements, alarm, and sign at Fort Vermilion office.
- ▶ **Fire - \$108,887**: self-contained breathing apparatus compressors for La Crete and Fort Vermilion stations; upgrades to foam systems on pumps; various equipment.
- ▶ **Transportation - \$31,966,394**: paving portions of Zama Access and Highway 88 Connector roads; reconstruction of 101st St & 103rd Ave, and of 105th Ave, in La Crete; paving portions of Aspen Drive in Zama, and 48th and 53rd Avenues in Fort Vermilion; new road infrastructure (based on approved requests); bridge repairs and rebuilding; various equipment and vehicle replacements; engineering for culvert rebuilding.
- ▶ **Airport - \$53,135**: airports development plans; instrument approach; beacon light tower.
- ▶ **Planning & Development - \$10,150**: handheld GIS and mapping units.
- ▶ **Agricultural - \$962,476**: High Level East Drainage project; Spruce Road drainage and road rehabilitation.
- ▶ **Water Treatment and Distribution - \$4,344,442**: rural water line to High Level South; pump-house upgrades in Zama; 50th Street water and sewer upgrades in Fort Vermilion; pumping station and rural water lines; water treatment plant upgrades and building repairs in Zama; rehabilitation of well in La Crete.
- ▶ **Sewer Disposal - \$5,156,911**: sewage lagoon upgrade in La Crete; lift station upgrade and shed in Zama; completion of upgrade to main life station in Fort Vermilion.
- ▶ **Solid Waste Disposal - \$36,911**: bin replacements; replacement of shack in Blumenort; land purchase at Tompkins Waste Transfer Station.
- ▶ **Parks, Playgrounds & Recreation – \$1,405,587**: grounds improvements for recreation facilities; water spray parks for the hamlets of La Crete and Fort Vermilion; development of walking trails in Jubilee Park; various capital improvements for the recreation societies in Zama, La Crete, and Fort Vermilion; various capital improvement to facilities at Hutch Lake and Machesis Lake, and in the hamlets of Fort Vermilion and La Crete; park landscaping in Zama.

The following grants will be applied to 2013 projects:

Federal Gas Tax Fund	\$1,228,021
Street Improvement Program	\$184,980
Municipal Sustainability Initiative	\$4,787,884
Resource Road Program	\$9,681,377
Alberta Waste and Wastewater Program	\$4,008,750



Mackenzie County – Long Term Debt and Restricted Surplus (Reserves)



Long Term Debt:

The Municipal Government Act and Alberta Regulation 255/00 define the debt limits for municipalities. If borrowing takes place as intended, based on pre-approved bylaws, the County will be at 48% of its allowable debt limit on December 31, 2013, as permitted under MGA, AR 255/00.

Reserves:

Establishing reserves and setting aside a specified amount of funds annually assists in long-term financial planning, and in maintaining a stable taxation structure. Council has established various reserve policies. These policies define the purposes, permitted uses (which must have a motion of Council), targeted minimum & maximum reserve levels, and annual minimum contributions.

Mackenzie County – 2013 Budget

- ▶ Questions?

If you have questions regarding the 2013 budget, please contact Mackenzie County administration at (780) 927-3718.

Thank you.

